



### Overview

#### **Importance**

Employment in New Brunswick can be divided into two categories: the government sector and the non-government sector. Overall, most government jobs are service-based, with a focus on the development of society as a whole, whereas most non-government jobs are profit-driven. While government sector employees offer valuable services to the population in terms of education, health care, social assistance, and public administration, the non-government sector has a much more direct impact on the province's GDP through the manufacturing and service industries, as well as export and trade. This makes non-government employment equally as important to New Brunswick.

#### Problem

The number of New Brunswickers employed in the non-government sector was increasing rapidly until 2008; however, that number has been declining ever since. As a result, the most current count (237,500 people in 2020) is less than the pre-recession amount (261,400 people in 2007). While the decrease in non-government employment has lowered the amount of total employment in New Brunswick, employment in the government sector has shown an overall increasing trend from 1976 onward, despite the effects of the 2008 recession.

#### Cause

Since 1976, non-government employment rates in Canada kept increasing, reaching an all-time high of 261,400 employees in 2007. However, the sudden decline in the world economy (termed the 2008/09 recession) resulted in widespread unemployment impacting several Canadians.

## In the Numbers

#### **Employment in New Brunswick**

If New Brunswick's non-government sector can return to pre-recession growth trends, it could employ 300,000 New Brunswickers by the year 2028. However, if the current negative trend continues, as shown in Figure 1, the province is unlikely to see any significant increase in the number of non-government employees.

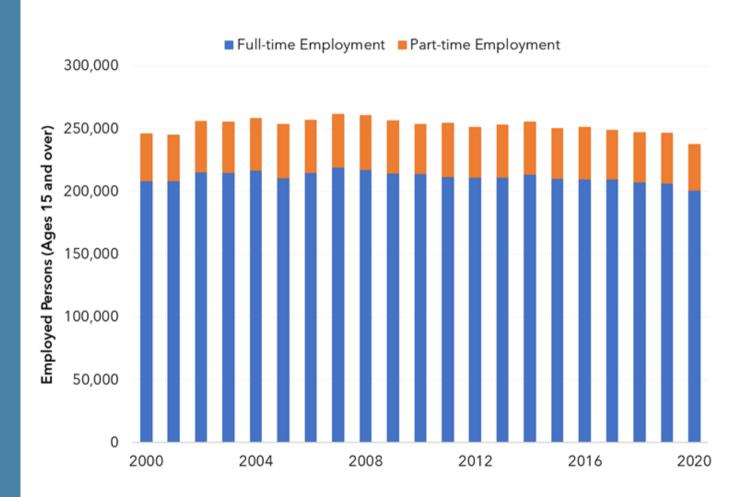
Non-Government Sector Government Sector Total — - Goal 400,000 350,000 300,000 **Employed Persons** 250,000 200,000 150,000 100,000 50,000 0 1976 1980 1992 1984 1988 1996 2000 2004 2008 2020 2012 2016

Figure 1: Employment by Sector

(See full data set in Appendix A)

As shown in Figure 2, New Brunswick saw an increasing trend in the non-government sector for both part-time and full-time workers between 1976 and 2007. The negative trend from 2008 onward impacted both part-time and full-time workers in this sector. However, during the entire 1976-2020 study period, the number of full-time workers in the non-government sector has consistently been higher than the number of part-time workers.

Figure 2: Part-time and Full-time Employment in the Non-Government Sector



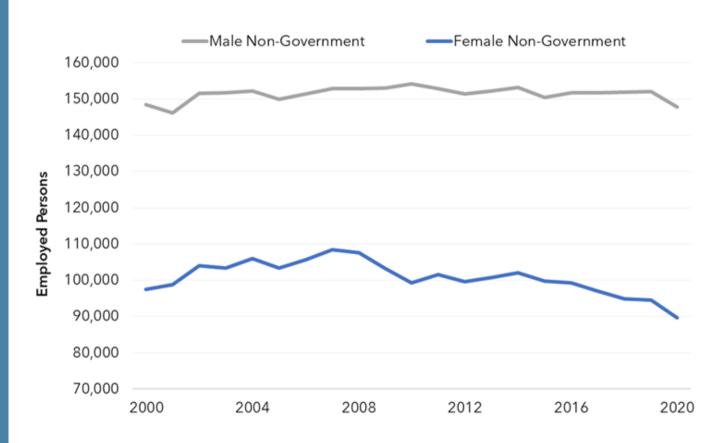
(See full data set in Appendix B)

## A Closer Look

#### Male and Female Employment

As shown in Figure 3, the number of employed men in the non-government sector is much higher than the number of employed women.

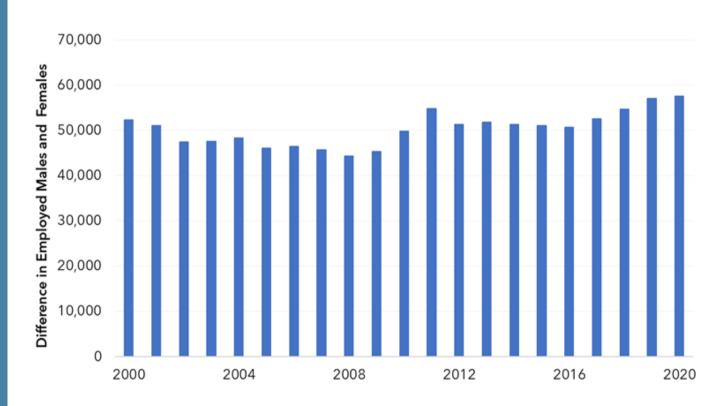
Figure 3: Employment in Non-Government Sector by Sex



(See full data set in Appendix C)

From Figure 4, it can be observed that the gap between the number of male and female employees in the non-government sector is quite large, (though undoubtedly significantly smaller than it was around 50 years ago). However, while the gap showed an overall decrease from 1976 to 2007, this trend reversed after 2008, and the gap increased once more and continues to fluctuate today.

Figure 4: Gap between Male and Female Employment

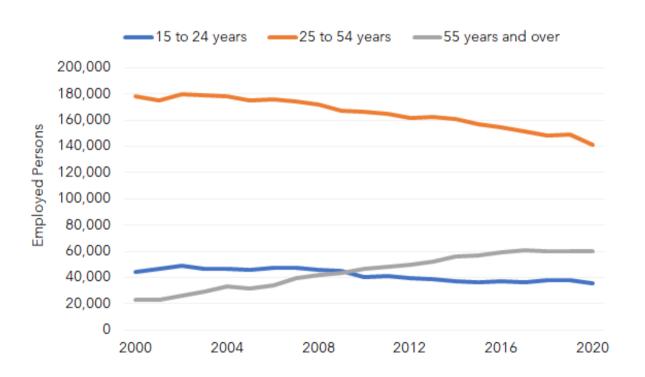


(See full data set in Appendix D)

#### **Employment by Age Group**

The 25-54 age group experienced a positive trend in employment from 1976 until 2000. From 2000 to 2020, the number of 25-54-year-old non-government workers decreased from 178,100 to 141,400 individuals. Meanwhile, the number of non-government employees 55 years or older began to increase after at least 24 years of stagnant growth. In this category, the number of workers increased from 23,400 to 60,300. The 15-24-year-old age group has shown some levels of fluctuation but saw an overall negative trend from 1976 to 2020.

Figure 5: Employment in Non-Government Sector, by Age Group



(See full data set in Appendix E)

#### **Employment by Industry**

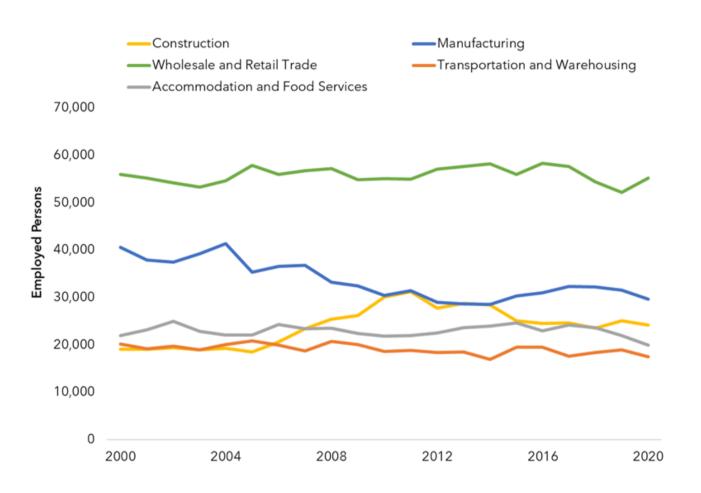
The total number of New Brunswickers employed in the non-government sector has been slowly increasing since the early 2000s due to notable shifts in the types of commodities being produced (see Table 1). In 2020, wholesale and retail trade provided the largest share of total non-government employment in New Brunswick (23.19%), but from 2000 to 2020 it saw a negative average annual increase (-0.02%). Meanwhile, non-government employment grew significantly in some smaller merchandise export categories, such as professional, scientific, and technical services (2.66%); business, building, and other support services (1.60%); and finance, insurance, real estate, rental, and leasing (1.50%).

Table 1: Employment by Select Commodity, 2020

| Industry   | Employment | Share of Total | 2000-2020<br>Average Annual Growth |
|--|------------|----------------|------------------------------------|
| Agriculture  | 4,900      | 2.06%          | -0.14%                             |
| Forestry, fishing, mining, quarrying, oil and gas  | 9,800      | 4.12%          | -0.88%                             |
| Utilities  | 3,700      | 1.56%          | -0.42%                             |
| Construction                                       | 24,200     | 10.19%         | 1.46%                              |
| Manufacturing                                      | 29,600     | 12.46%         | -1.40%                             |
| Wholesale and retail trade                         | 55,100     | 23.19%         | -0.02%                             |
| Transportation and warehousing                     | 17,500     | 7.37%          | -0.49%                             |
| Finance, insurance, real estate, rental and leasin | 16,300     | 6.86%          | 1.50%                              |
| Professional, scientific and technical services    | 17,500     | 7.37%          | 2.66%                              |
| Business, building and other support services      | 15,200     | 6.40%          | 1.60%                              |
| Information, culture and recreation                | 10,200     | 4.29%          | -0.48%                             |
| Accommodation and food services                    | 19,900     | 8.38%          | -0.33%                             |
| Other services (except public administration)      | 13,700     | 5.77%          | -0.87%                             |
| Total  | 237,600    | 100%           | -0.16%                             |

The top five industries that employ the highest number of workers in the non-government sector are construction; manufacturing; wholesale and retail trade; transportation and warehousing; and accommodation and food services. Although the manufacturing industry showed a significant downward trend from 2007 to 2014, it recently increased between 2015 and 2017. The other four industries experienced varying degrees of fluctuation from 1976 to 2020, but each has shown an overall gradual improvement.

Figure 6: Non-Government Employment by Industry



(See full data set in Appendix F)

## Summary

Non-government employment has a direct impact on the province's GDP through the manufacturing and service industries, as well as export and trade. This makes non-government employment extremely important to New Brunswick. Since 1976, non-government employment rates in Canada kept increasing, reaching an all-time high of 261,400 employees in 2007. New Brunswick's non-government employment has been slowly decreasing over the past 10 years, resulting in this goal being characterized as not progressing. If New Brunswick increases non-government employment in the province, the economy is likely to improve.

# Appendix A

## **Employment by Sector**

| Year | Total   | Non-Government Sector | <b>Government Sector</b> | Goal    |
|------|---------|-----------------------|--------------------------|---------|
| 1976 | 231,100 | 176,500               | 54,600                   | 300,000 |
| 1977 | 228,300 | 174,400               | 53,900                   | 300,000 |
| 1978 | 239,300 | 181,600               | 57,700                   | 300,000 |
| 1979 | 250,100 | 189,600               | 60,500                   | 300,000 |
| 1980 | 253,900 | 190,500               | 63,400                   | 300,000 |
| 1981 | 257,700 | 194,900               | 62,800                   | 300,000 |
| 1982 | 248,400 | 184,300               | 64,100                   | 300,000 |
| 1983 | 251,300 | 185,700               | 65,600                   | 300,000 |
| 1984 | 255,200 | 189,000               | 66,200                   | 300,000 |
| 1985 | 262,000 | 193,500               | 68,500                   | 300,000 |
| 1986 | 271,000 | 199,000               | 72,000                   | 300,000 |
| 1987 | 280,300 | 205,000               | 75,300                   | 300,000 |
| 1988 | 291,000 | 213,800               | 77,200                   | 300,000 |
| 1989 | 296,800 | 218,500               | 78,300                   | 300,000 |
| 1990 | 300,300 | 222,600               | 77,700                   | 300,000 |
| 1991 | 295,200 | 216,900               | 78,300                   | 300,000 |
| 1992 | 296,900 | 216,600               | 80,300                   | 300,000 |
| 1993 | 299,900 | 217,800               | 82,100                   | 300,000 |
| 1994 | 298,600 | 219,400               | 79,200                   | 300,000 |
| 1995 | 307,500 | 225,600               | 81,900                   | 300,000 |
| 1996 | 305,800 | 224,700               | 81,100                   | 300,000 |
| 1997 | 310,100 | 229,300               | 80,800                   | 300,000 |
| 1998 | 316,100 | 231,600               | 84,500                   | 300,000 |
| 1999 | 325,700 | 242,300               | 83,400                   | 300,000 |
| 2000 | 331,600 | 245,900               | 85,700                   | 300,000 |
| 2001 | 330,000 | 245,000               | 85,000                   | 300,000 |
| 2002 | 341,900 | 255,500               | 86,400                   | 300,000 |
| 2003 | 341,700 | 255,100               | 86,600                   | 300,000 |
| 2004 | 348,100 | 258,100               | 90,000                   | 300,000 |
| 2005 | 346,500 | 253,400               | 93,100                   | 300,000 |
| 2006 | 349,600 | 257,000               | 92,600                   | 300,000 |
| 2007 | 356,000 | 261,400               | 94,600                   | 300,000 |
| 2008 | 359,400 | 260,400               | 99,000                   | 300,000 |
| 2009 | 359,900 | 256,100               | 103,800                  | 300,000 |
| 2010 | 357,500 | 253,500               | 104,000                  | 300,000 |
| 2011 | 354,500 | 254,400               | 100,100                  | 300,000 |
| 2012 | 353,100 | 251,100               | 102,000                  | 300,000 |
| 2013 | 354,700 | 252,800               | 101,900                  | 300,000 |
| 2014 | 354,500 | 255,100               | 99,400                   | 300,000 |
| 2015 | 353,100 | 250,200               | 102,900                  | 300,000 |
| 2016 | 353,600 | 250,800               | 102,800                  | 300,000 |
| 2017 | 356,300 | 248,800               | 107,500                  | 300,000 |
| 2018 | 358,400 | 246,700               | 111,700                  | 300,000 |
| 2019 | 361,100 | 246,400               | 114,700                  | 300,000 |
| 2020 | 351,600 | 237,500               | 114,100                  | 300,000 |

# Appendix B

# Part-time and Full-time Employment in the Non-Government Sector

| Year | Full-Time Employment | Part-Time Employment |
|------|----------------------|----------------------|
| 1976 | 157,700              | 18,900               |
| 1977 | 154,400              | 20,000               |
| 1978 | 160,500              | 21,000               |
| 1979 | 165,000              | 24,600               |
| 1980 | 165,300              | 25,200               |
| 1981 | 166,600              | 28,300               |
| 1982 | 155,200              | 29,100               |
| 1983 | 154,700              | 31,100               |
| 1984 | 158,400              | 30,600               |
| 1985 | 160,900              | 32,600               |
| 1986 | 166,000              | 32,900               |
| 1987 | 171,300              | 33,600               |
| 1988 | 178,800              | 34,800               |
| 1989 | 184,000              | 34,500               |
| 1990 | 187,200              | 35,300               |
| 1991 | 180,600              | 36,200               |
| 1992 | 179,400              | 37,100               |
| 1993 | 179,000              | 38,600               |
| 1994 | 181,600              | 37,800               |
| 1995 | 188,100              | 37,600               |
| 1996 | 186,600              | 38,000               |
| 1997 | 190,500              | 38,700               |
| 1998 | 194,500              | 37,300               |
| 1999 | 202,600              | 39,700               |
| 2000 | 208,500              | 37,500               |
| 2001 | 208,600              | 36,400               |
| 2002 | 215,500              | 40,200               |
| 2003 | 215,200              | 39,900               |
| 2004 | 217,100              | 41,000               |
| 2005 | 211,100              | 42,300               |
| 2006 | 215,200              | 41,600               |
| 2007 | 219,300              | 42,200               |
| 2008 | 217,700              | 42,800               |
| 2009 | 214,500              | 41,600               |
| 2010 | 214,100              | 39,400               |
| 2011 | 212,000              | 42,400               |
| 2012 | 211,500              | 39,700               |
| 2013 | 211,300              | 41,400               |
| 2014 | 213,900              | 41,100               |
| 2015 | 210,500              | 39,700               |
| 2016 | 209,900              | 41,100               |
| 2017 | 210,000              | 38,800               |
| 2018 | 207,900              | 38,700               |
| 2019 | 206,900              | 39,400               |
| 2020 | 201,200              | 36,200               |

# Appendix C

### Employment in Non-Government Sector by Sex

| Year | Male Non-Government | Female Non-Government |
|------|---------------------|-----------------------|
| 1976 | 125,300             | 51,100                |
| 1977 | 122,300             | 52,200                |
| 1978 | 125,800             | 55,800                |
| 1979 | 130,100             | 59,600                |
| 1980 | 128,500             | 62,000                |
| 1981 | 128,700             | 66,000                |
| 1982 | 121,700             | 62,700                |
| 1983 | 120,100             | 65,500                |
| 1984 | 121,900             | 67,100                |
| 1985 | 124,200             | 69,200                |
| 1986 | 127,500             | 71,400                |
| 1987 | 129,300             | 75,500                |
| 1988 | 134,800             | 78,900                |
| 1989 | 136,300             | 82,100                |
| 1990 | 139,000             | 83,700                |
| 1991 | 135,300             | 81,700                |
| 1992 | 133,700             | 82,800                |
| 1993 | 134,000             | 83,700                |
| 1994 | 136,400             | 83,100                |
| 1995 | 138,200             | 87,500                |
| 1996 | 138,200             | 86,400                |
| 1997 | 140,800             | 88,500                |
| 1998 | 141,300             | 90,400                |
| 1999 | 147,300             | 95,000                |
| 2000 | 148,500             | 97,400                |
| 2001 | 146,200             | 98,800                |
| 2002 | 151,500             | 104,000               |
| 2003 | 151,700             | 103,400               |
| 2004 | 152,100             | 106,000               |
| 2005 | 149,900             | 103,400               |
| 2006 | 151,300             | 105,600               |
| 2007 | 152,800             | 108,500               |
| 2008 | 152,900             | 107,600               |
| 2009 | 153,000             | 103,200               |
| 2010 | 154,100             | 99,300                |
| 2011 | 152,900             | 101,600               |
| 2012 | 151,400             | 99,600                |
| 2013 | 152,100             | 100,800               |
| 2014 | 153,100             | 102,000               |
| 2015 | 150,400             | 99,700                |
| 2016 | 151,700             | 99,200                |
| 2017 | 151,700             | 97,000                |
| 2018 | 151,700             | 94,800                |
| 2019 | -                   | 94,500                |
| 2019 | 152,000<br>147,700  | 89,700                |

# Appendix D

## Gap between Male and Female Employment

| Year | Gap (Male - Female) |
|------|---------------------|
| 1976 | 74,200              |
| 1977 | 70,100              |
| 1978 | 70,000              |
| 1979 | 70,500              |
| 1980 | 66,500              |
| 1980 | 66,500              |
| 1981 | 66,500              |
| 1982 |                     |
|      | 62,700              |
| 1983 | 59,000              |
| 1984 | 54,600              |
| 1985 | 54,800              |
| 1986 | 55,000              |
| 1987 | 56,100              |
| 1988 | 53,800              |
| 1989 | 55,900              |
| 1990 | 54,200              |
| 1991 | 55,300              |
| 1992 | 53,600              |
| 1993 | 50,900              |
| 1994 | 50,300              |
|      |                     |
| 1995 | 53,300              |
| 1996 | 50,700              |
| 1997 | 51,800              |
| 1998 | 52,300              |
| 1999 | 50,900              |
| 2000 | 52,300              |
| 2001 | 51,100              |
| 2002 | 47,400              |
| 2003 | 47,500              |
| 2004 | 48,300              |
| 2005 | 46,100              |
| 2006 | 46,500              |
| 2007 | 45,700              |
| 2008 | 44,300              |
| 2009 |                     |
|      | 45,300              |
| 2010 | 49,800              |
| 2011 | 54,800              |
| 2012 | 51,300              |
| 2013 | 51,800              |
| 2014 | 51,300              |
| 2015 | 51,100              |
| 2016 | 50,700              |
| 2017 | 52,500              |
| 2018 | 54,700              |
| 2019 | 57,100              |
| 2020 | 57,500              |
| 2020 | 37,300              |

# Appendix E

# Employment in Non-Government Sector, by Age Group

| Year | 15-24  | 25-54   | 55+    |
|------|--------|---------|--------|
| 1976 | 52,300 | 104,200 | 19,900 |
| 1977 | 51,200 | 103,400 | 20,000 |
| 1978 | 53,400 | 108,200 | 19,900 |
| 1979 | 56,400 | 111,800 | 21,300 |
| 1980 | 54,300 | 115,700 | 20,600 |
| 1981 | 54,800 | 120,000 | 20,000 |
| 1982 | 49,000 | 116,200 | 19,200 |
| 1983 | 47,200 | 118,700 | 19,700 |
| 1984 | 48,900 | 121,100 | 19,000 |
| 1985 | 49,100 | 124,700 | 19,600 |
| 1986 | 48,000 | 132,100 | 18,800 |
| 1987 | 50,400 | 136,000 | 18,500 |
| 1988 | 50,100 | 146,100 | 17,600 |
| 1989 | 49,600 | 150,700 | 18,200 |
| 1990 | 48,600 | 155,600 | 18,500 |
| 1991 | 45,100 | 153,700 | 17,900 |
| 1992 | 45,000 | 153,500 | 17,900 |
| 1993 | 44,500 | 156,000 | 17,200 |
| 1994 | 43,000 | 159,000 | 17,500 |
| 1995 | 44,200 | 162,800 | 18,500 |
| 1996 | 42,500 | 163,900 | 18,300 |
| 1997 | 41,200 | 168,400 | 19,700 |
| 1998 | 41,800 | 169,700 | 20,200 |
| 1999 | 44,700 | 176,100 | 21,700 |
| 2000 | 44,500 | 178,100 | 23,400 |
| 2001 | 46,800 | 175,200 | 22,900 |
| 2002 | 49,200 | 180,000 | 26,200 |
| 2003 | 46,900 | 178,900 | 29,300 |
| 2004 | 46,500 | 178,000 | 33,300 |
| 2005 | 46,200 | 175,100 | 32,000 |
| 2006 | 47,200 | 175,800 | 33,900 |
| 2007 | 47,300 | 174,400 | 39,600 |
| 2008 | 46,100 | 172,300 | 42,000 |
| 2009 | 44,800 | 167,500 | 43,600 |
| 2010 | 40,400 | 166,500 | 46,500 |
| 2011 | 41,000 | 165,200 | 48,300 |
| 2012 | 39,400 | 161,700 | 50,000 |
| 2013 | 38,600 | 162,400 | 51,900 |
| 2014 | 37,600 | 160,900 | 56,500 |
| 2015 | 36,800 | 156,700 | 56,900 |
| 2016 | 37,200 | 154,500 | 59,200 |
| 2017 | 36,800 | 151,300 | 60,700 |
| 2018 | 38,100 | 148,500 | 60,100 |
| 2019 | 37,700 | 148,900 | 59,800 |
| 2020 | 35,800 | 141,400 | 60,300 |

# Appendix F

## Non-Government Employment by Industry

| Year | Construction | Manufacturing | Wholesale and<br>Retail Trade | Transportation and<br>Warehousing | Accommodation and Food Services |
|------|--------------|---------------|-------------------------------|-----------------------------------|---------------------------------|
| 1976 | 22,800       | 34,300        | 39,600                        | 16,900                            | 8,500                           |
| 1977 | 19,800       | 33,600        | 41,200                        | 16,400                            | 9,400                           |
| 1978 | 19,700       | 37,300        | 41,700                        | 15,700                            | 10,900                          |
| 1979 | 20,900       | 36,300        | 46,300                        | 15,800                            | 11,600                          |
| 1980 | 19,300       | 35,700        | 44,200                        | 14,400                            | 12,400                          |
| 1981 | 16,400       | 37,600        | 45,800                        | 15,800                            | 12,500                          |
| 1982 | 16,700       | 32,100        | 41,900                        | 15,600                            | 12,900                          |
| 1983 | 16,700       | 31,800        | 44,400                        | 15,300                            | 13,200                          |
| 1984 | 15,300       | 33,400        | 44,800                        | 16,000                            | 14,300                          |
| 1985 | 16,500       | 33,700        | 46,100                        | 16,300                            | 14,100                          |
| 1986 | 16,800       | 35,400        | 48,300                        | 16,600                            | 14,800                          |
| 1987 | 17,500       | 36,400        | 48,000                        | 15,800                            | 17,000                          |
| 1988 | 18,800       | 39,600        | 49,500                        | 16,700                            | 18,000                          |
| 1989 | 20,000       | 37,600        | 52,400                        | 16,100                            | 18,100                          |
| 1990 | 20,500       | 37,800        | 54,400                        | 16,200                            | 17,400                          |
| 1991 | 19,300       | 33,800        | 52,500                        | 16,500                            | 16,800                          |
| 1992 | 18,400       | 34,900        | 52,800                        | 15,800                            | 17,700                          |
| 1993 | 17,700       | 36,400        | 52,000                        | 15,600                            | 17,500                          |
| 1994 | 16,900       | 34,800        | 50,200                        | 16,900                            | 18,900                          |
| 1995 | 18,300       | 37,100        | 51,100                        | 17,300                            | 20,800                          |
| 1996 | 18,600       | 35,300        | 51,500                        | 17,400                            | 20,000                          |
| 1997 | 18,400       | 35,300        | 52,300                        | 18,300                            | 18,900                          |
| 1998 | 19,600       | 36,400        | 52,100                        | 17,800                            | 19,500                          |
| 1999 | 19,100       | 39,000        | 54,600                        | 19,000                            | 21,100                          |
| 2000 | 19,000       | 40,500        | 55,900                        | 20,100                            | 21,900                          |
| 2001 | 19,000       | 37,900        | 55,100                        | 19,100                            | 23,100                          |
| 2002 | 19,400       | 37,400        | 54,100                        | 19,700                            | 24,900                          |
| 2003 | 18,900       | 39,200        | 53,200                        | 18,900                            | 22,800                          |
| 2004 | 19,200       | 41,300        | 54,600                        | 20,000                            | 22,000                          |
| 2005 | 18,500       | 35,300        | 57,800                        | 20,800                            | 22,000                          |
| 2006 | 20,600       | 36,500        | 55,900                        | 19,900                            | 24,300                          |
| 2007 | 23,400       | 36,700        | 56,700                        | 18,700                            | 23,400                          |
| 2008 | 25,400       | 33,200        | 57,100                        | 20,700                            | 23,500                          |
| 2009 | 26,200       | 32,400        | 54,800                        | 20,000                            | 22,400                          |
| 2010 | 30,100       | 30,400        | 55,000                        | 18,600                            | 21,800                          |
| 2011 | 31,200       | 31,400        | 54,900                        | 18,800                            | 21,900                          |
| 2012 | 27,700       | 28,900        | 57,000                        | 18,300                            | 22,500                          |
| 2013 | 28,700       | 28,600        | 57,600                        | 18,500                            | 23,600                          |
| 2014 | 28,400       | 28,500        | 58,100                        | 16,900                            | 23,900                          |
| 2015 | 25,000       | 30,300        | 55,900                        | 19,500                            | 24,600                          |
| 2016 | 24,500       | 30,900        | 58,200                        | 19,500                            | 22,900                          |
| 2017 | 24,600       | 32,300        | 57,600                        | 17,600                            | 24,200                          |
| 2018 | 23,500       | 32,200        | 54,300                        | 18,300                            | 23,600                          |
| 2019 | 25,000       | 31,500        | 52,100                        | 18,900                            | 21,900                          |
| 2020 | 24,200       | 29,600        | 55,100                        | 17,500                            | 19,900                          |